



BUSINESS_{at}OECD

Business and Industry Advisory
Committee to the OECD

Food and Agriculture Committee 2025 Activity Update

Activity update
December 2025

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Food and Agriculture Committee Context

Established in 1962, *Business at OECD* (BIAC) is the officially recognised institutional business voice at the OECD. It brings together national business and employer federations, as well as sectoral associations, from across OECD member and partner economies to provide private sector perspectives to OECD policy discussions. Through structured engagement, *Business at OECD* contributes evidence-based input and practical insights to support the development of effective, forward-looking public policies.

On Agriculture, The OECD is a global leader of statistics, forecasts, and evidence-based policy recommendations in the area of food and agriculture. Its annual publications, such as *Monitoring and Evaluating Agricultural Policies* and the *OECD-FAO Agricultural Outlook*, are closely followed by policymakers and industry.

The OECD's policy work contributes to bettering food systems in pursuit of the Sustainable Development Goals. The OECD contributes actively to the G20, including through the Agricultural Market Information System (AMIS).

The work of our *Business at OECD* (BIAC) Food and Agriculture Committee enables private sector representatives to participate in high-level OECD sessions and regular policy meetings, exchange and network with governments and OECD leadership, access information and contribute to OECD policy recommendations, and build momentum with private sector peers to impact policy-making at all stages.

This activity report provides selected year highlights of the *Business at OECD* Food and

Agriculture Committee in 2025 and includes a list of Committee sessions.

In line with the OECD's priorities and the efforts of many others in our Committees, our activities in 2025 focused on advancing discussions on sustainable productivity growth and the triple challenge through our regular engagement with the OECD, as well as our proactive engagement through our *Peace for Food* and *Field of the Future* campaigns.

Letter from the Chair

Dear Colleagues,

In 2025, we continued to make significant progress in fostering partnerships between the private and public sectors, emphasizing business initiatives as key drivers of innovative solutions to global challenges. By bringing together leaders, businesses, and policymakers, we provided a platform for dialogue, highlighting main challenges in both food and agriculture. Our discussions addressed challenges arising from climate change, innovation, and digitalization. These actions show the transformative potential of collaboration in creating sustainable solutions.

As part of our Peace for Food Campaign, we organized a side event during the OECD Ministerial Council Meeting (MCM) Consultation in San José, Costa Rica. In October, back-to-back with the OECD Agriculture Committee (COAG) meeting, we hosted another Peace for Food Campaign side event titled “Regulatory Burden to Smart Regulation for Sustainable Agriculture: Removing Barriers and Unlocking Innovation,” which gathered representatives from OECD countries and featured Marion Jansen, Director of the Trade and Agriculture Directorate, as a speaker. In November, we held a full-day official B20 side event, under the theme of “OECD Impact, B20 Drive: *Business at OECD Nexus*,” where we led a dedicated agriculture panel on Open Markets, Resilient Food Systems. With these initiatives, we aim to deepen our impact on food supply chains, from farm to fork, while contributing to a more sustainable global future.

This year also saw numerous participations by our Committee members and Bureau in OECD meetings and global fora, covering topics ranging from agricultural sustainability to supply chains. These events provided a dynamic platform for constructive dialogue among industry leaders and key stakeholders, including OECD Ambassadors, senior OECD officials from various directorates, academia, and private sector representatives.

These events showcased innovative and sustainable solutions contributing to enhancing the food and agricultural sector, reinforcing our commitment to driving green growth across regions. These initiatives also marked another year of successfully integrating OECD and private sector perspectives into regional contexts.

As we look ahead to 2026, our Committee is poised to intensify its engagement with the OECD, advocating for policies that address the needs and priorities of our businesses. Our flagship campaigns, Peace for Food and Field of the Future, will remain central to our efforts. These initiatives underscore our commitment to enhancing global food security and building resilience across food and agricultural supply chains. I want to thank all our members, partners, and stakeholders for their active participation and unwavering commitment to our shared goals. Together, I look forward to pursuing impactful change and laying the groundwork for a more secure and sustainable future.



Metin Akman

Business at OECD Food and Agriculture Committee Chair

Overview of 2025 Activities

March

In March, we organized a **Business at OECD Agriculture Event**, on Mobilizing Financial Resources for Sustainable Agriculture, in San José, Costa Rica. As part of our Peace for Food Campaign and back-to-back with the OECD Ministerial Council Meeting (MCM) Consultation, our members actively participated in the campaign, with insights from farmers and key speakers such as Victor Carvajal Porras, Minister for Agriculture and Livestock of Costa Rica, and Marion Jansen, Director of the Trade and Agriculture Directorate at OECD. Our members discussed sustainable agricultural practices and value chains, resilient food systems, biodiversity conservation, and agricultural development in the Latin American region.



(Food and Agriculture Committee members convening in San José for the Business at OECD Agriculture Event back-to-back with the OECD MCM Consultation, with OECD Trade and Agriculture Director Ms. Marion Jansen, March 2025)

April

In April, our *Business at OECD* delegation participated in the session of the **OECD Joint Working Party on Agriculture and Environment**.

Our delegation intervened on the OECD work on climate change mitigation in agriculture, especially on agricultural resilience, natural

disasters, and environmental impacts in food systems, among other issues.

Our **Business at OECD Food and Agriculture Committee** convened in Paris to exchange members' agriculture priorities and discuss with Ms. Marion Jansen, OECD Trade and Agriculture Director, the overview of future OECD work on agriculture.

Next day, our delegation also attended the **OECD Committee for Agriculture**, where we discussed carbon footprint, agricultural risk management, bioeconomy, and the preparation of an upcoming OECD legal instrument: a recommendation on agriculture resilience.

Also in April, a *Business at OECD* delegation attended the 10th Meeting of the **Network on Agricultural Total Factor Productivity and the Environment**, and our members participated in the last panel session titled Session with *Business at OECD*: Building Data Ecosystems for Sustainable Productivity.



(Marion Jansen, Director of TAD and members at Business at OECD Food and Agriculture Committee, April 2025)

May

In May, a large *Business at OECD* delegation participated in the meeting of the **OECD Critical Supply Chain Forum**, focusing on Resilient Agri-Food Supply Chains, where our Agriculture Committee Chair, Metin Akman,

delivered opening and closing remarks, while our Vice-Chairs contributed to the panel on Solutions for Resilience, highlighting opportunities from new technologies and AI, and the importance of public-private collaboration.



(Panelists to the OECD Resilient Agri-Food Supply Chains event, May 2025)

Our members also participated in the meeting of the **OECD Working Party on Agricultural Policies and Markets**, discussing, among others, the impact of agricultural policies, productivity, sustainability, and innovation, as well as supply chains in agriculture.

Also in May, a *Business at OECD* delegation participated in the session of the **OECD Joint Working Party on Agriculture and Trade**, where we convened business messages on aligning agricultural, trade, and environmental policies, assessing the transmission of production shocks across the global value chain, among other issues.

September

In September, a delegation from our committee participated in the **OECD Working Party on Agricultural Policies and Markets (APM)**, which focused on agricultural policy monitoring and evaluation, as well as the methods and tools for farm-level GHG measurement.

October

In October, our *Business at OECD* Food and Agriculture Committee attended the **OECD's Agriculture Week**, bringing together

policymakers and stakeholders to advance sustainable farming. Our business delegation participated in the **OECD Global Forum on Agriculture**, which focused on Attracting New Farmers for the Future of Agriculture. Bayer's Alejandra Castro joined a panel, where she emphasized that ensuring the future of farming requires making agriculture a profitable and attractive career for young people, supported by different tools, including innovation, investment, and policies that enable sustainable and economically viable farming systems.



(Alejandra Castro, Global Forum on Agriculture, October 2025)

We continued this week with our **Business at OECD side-event**, organized as part of our Peace for Food Campaign, including a panel discussion on *From Regulatory Burden to Smart Regulation for Sustainable Agriculture: Removing Barriers and Unlocking Innovation*. Speakers emphasized key business perspectives on risk management and resilience, highlighting the need for smarter, science-based regulations that foster innovation, enable investment in sustainable technologies, but also strengthen farmers' capacity to adapt to climate and market risks.

The OECD Agriculture Week concluded with the **OECD Committee for Agriculture**, where our delegation emphasized the need of collaboration between policymakers and the private sector, reinforcing both *Business at OECD* and OECD's commitment to addressing the challenges within the agriculture sector.

At the margins of the latter, our **Business at OECD Food and Agriculture Committee**

convened in Paris and virtually to exchange members' agriculture priorities and discuss with Ms. Julia Nielson, Deputy Trade and Agriculture Director on key priorities and an overview of future OECD work on agriculture for the year 2025.



(Metin Akman, Chair of our BIAC Agriculture Committee, Marion Jansen, Director of OECD TAD, and Alejandra Castro, Bayer, Business at OECD Agriculture Week side-event, October 2025)

November

In November, a delegation from our committee participated in the **OECD Food Chain Analysis Network**, which focused on food loss and waste reduction.

On 18 November, we organized a **side-event to the B20 Summit** titled 'OECD Impact, B20 Drive: Business at OECD Nexus,' in Johannesburg, South Africa. We were joined by global business leaders, international organisations, and G20/B20 delegates to advance private-sector priorities, bringing together around 150 senior representatives. During this event, we led a dedicated panel on Open Markets, Resilient Food Systems, focusing on how open trade and smarter regulation can foster sustainable agriculture, enhance food security, and strengthen supply chains in an era of fragmentation and climate risk. Building on recommendations from the B20 Trade and Agriculture Task Forces, our we addressed sustainable agricultural practices and value chains, resilient food systems, biodiversity conservation, and equitable access to nutritious food.



(Panel 1 at our side event to the B20 Summit on "Open Markets, Resilient Food Systems" included South African Breweries (SAB)'s Richard (Boris) Rivett-Carnac, our Food and Agriculture Committee Chair Metin Akman, Bayer's Debra Mallowah, and our SMEs Committee Chair Patrik Kovacs).

Also in November, our members participated in both the **OECD Joint Working Party on Agriculture and the Environment** and the **OECD Joint Working Party on Agriculture and Trade**, discussing issues such as measuring the impacts of agricultural policies, productivity-sustainability-resilience work and food systems work, among others.



(Business at OECD Delegation at OECD COAG Meeting, October 2025)

Finally, our members also took part in the meeting of the **OECD Working Party on Agricultural Policies and Markets**, where discussions focused on key topics such as the proposal for the report OECD-FAO Agricultural Outlook 2026-2035, the revised scope of the work on Reorienting Agricultural Support for Productivity and Sustainability, the PSR framework and related innovation work, as well as initiatives on innovation for sustainable productivity growth.

Calendar of 2025

In 2025, our Food and Agriculture Committee engaged consistently across the OECD's agriculture policy calendar. *Business at OECD* participated in the bi-annual meetings of the Committee for Agriculture (COAG) and its related working parties, while also mobilising business expertise through our campaign events. These engagements marked key moments for advancing business input throughout the year and strengthening dialogue with policymakers.

○	10 March 2025	<i>Business at OECD Agriculture Event (Back-to-back with OECD MCM Consultation) - San Jose, Costa Rica</i>
○	18-20 March 2025	OECD Working Party on Agricultural Policies and Markets (APM)
○	10-11 April	OECD Joint Working Party on Agriculture and the Environment (JWP AE)
○	22 April 2025	<i>Business at OECD Food and Agriculture Committee Meeting</i>
○	23-24 April 2025	OECD Committee on Agriculture (COAG)
○	12-15 May 2025	OECD Supply Chain Week
○	14-16 May 2025	OECD Committee for Fisheries (COFI)
○	19 May 2025	OECD Joint Working Party on Agriculture and Trade (JWPAT)
○	20-22 May 2025	OECD Working Party on Agricultural Policies and Markets (APM)
○	2-3 July 2025	OECD Green Growth and Sustainable Development (GGSD)
○	22-23 September 2025	OECD Farm Level Analysis Network (FLAN)
○	24-26 September 2025	OECD Working Party on Agricultural Policies and Markets (APM)
○	27 October 2025	<i>Business at OECD Food and Agriculture Committee Meeting</i>
○	28 October 2025	OECD Global Forum on Agriculture
○	29 October 2025	<i>Business at OECD Side-Event to the OECD Agriculture Week</i>
○	29-31 October 2025	OECD Committee on Agriculture (COAG)
○	6-7 November 2025	OECD Joint Working Party on Agriculture and the Environment (JWP AE)
○	10 November 2025	OECD Workshop on Water Risks and Agriculture
○	13-14 November 2025	OECD Food Chain Analysis Network (FCAN)
○	18 November 2025	<i>Business at OECD Side Event to the B20 Summit (Agriculture Panel) - Johannesburg, South Africa</i>
○	25 November 2025	OECD Joint Working Party on Agriculture and Trade (JWPAT)
○	26-28 November 2025	OECD Working Party on Agricultural Policies and Markets (APM)

Committee Leadership

Chair

Metin Akman

Trouw Nutrition Turkey (Türkiye)

Vice Chair

Gabriela Wurcel

FMC Corporation (US)

Vice Chair

Natasha Santos

Bayer (Germany)

Vice Chair

Martin Schäfer

BASF SE (Germany)

Vice Chair

Mark Ball

Syngenta (Switzerland)

Vice Chair

Benjamin Rivoire

International Seeds Federation (International)

Vice Chair

Verónica Puente

FIAB (Spain)

Vice Chair

Kristina Šermukšnytė - Alešiūnienė

AgriFood Lithuania DIH (Lithuania)

Vice Chair

Paul Kelly,

Ibec (Ireland)



*(Selected highlights from our **Business at OECD Agriculture Event**, on Mobilizing Financial Resources for Sustainable Agriculture, in San José, Costa Rica, organized as part of our Peace for Food Campaign and back-to-back with the OECD Ministerial Council Meeting (MCM) Consultation)*

Business at OECD (BIAC) National Members

Australia	Australian Chamber of Commerce and Industry (ACCI)
Austria	Federation of Austrian Industries (IV)
Belgium	Federation of Belgian Enterprises (VBO FEB)
Canada	Canadian Chamber of Commerce
Chile	Confederation of Production and Commerce of Chile (CPC)
Colombia	National Business Association of Colombia (ANDI)
Costa Rica	Union of Chambers and Associations of the Private Business Sector (UCCAEP)
Costa Rica	Chamber of Industries of Costa Rica (CICR)
Czech Republic	Confederation of Industry of the Czech Republic (SP)
Denmark	Danish Employers' Confederation (DA)
Denmark	Confederation of Danish Industry (DI)
Estonia	Estonian Employers' Confederation
Finland	Confederation of Finnish Industries (EK)
France	Movement of the Enterprises of France (MEDEF)
Germany	Confederation of German Employers' Associations (BDA)
Germany	Federation of German Industries (BDI)
Greece	Hellenic Federation of Enterprises (SEV)
Hungary	Confederation of Hungarian Employers and Industrialists (MGYOSZ)
Hungary	National Association of Entrepreneurs and Employers (VOSZ)
Iceland	Confederation of Icelandic Enterprise (SA)
Ireland	Ibec (Irish Business and Employers Confederation)
Israel	Manufacturers' Association of Israel (MAI)
Italy	The Association of Italian Joint Stock Companies (Assonime)
Italy	General Confederation of Italian Industry (Confindustria)
Italy	Italian Banking Insurance and Finance Federation (FeBAF)
Japan	Keidanren (Japan Business Federation)
South Korea	Federation of Korean Industries (FKI)
Latvia	Employers' Confederation of Latvia (LDDK)
Lithuania	Lithuanian Confederation of Industrialists (LPK)
Luxembourg	FEDIL - The Voice of Luxembourg's Industry
Mexico	Employers Confederation of the Mexican Republic (COPARMEX)
Netherlands	Confederation of Netherlands Industry and Employers (VNO-NCW)
New Zealand	BusinessNZ
Norway	Confederation of Norwegian Enterprise (NHO)
Portugal	Confederation of Portuguese Business (CIP)
Poland	Polish Confederation Lewiatan
Slovakia	National Union of Employers (NUE)
Slovenia	Association of Employers of Slovenia (ZDS)
Spain	Confederation of Employers and Industries of Spain (CEOE)
Sweden	Confederation of Swedish Enterprise
Switzerland	economiesuisse - Swiss Business Federation
Switzerland	Swiss Employers Confederation
Türkiye	Turkish Confederation of Employer Associations (TISK)
Türkiye	Union of Chambers and Commodity Exchanges of Türkiye (TOBB)
Türkiye	Turkish Industry and Business Association (TÜSIAD)
United Kingdom	Confederation of British Industry (CBI)
United States	United States Council for International Business (USCIB)



BUSINESSat**OECD**

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Established in 1962, *Business at OECD* (BIAC) is the officially recognised institutional business voice at the OECD. We stand for policies that enable businesses of all sizes to contribute to economic growth, sustainable development, and societal prosperity. Through *Business at OECD*, national business and employers' federations representing over 10 million companies provide perspectives to cutting-edge OECD policy debates that shape market-based economies and impact global governance. Our expertise is enriched by the contributions of a wide range of international sector organisations.

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