



**BUSINESS**at**OECD**

Business and Industry Advisory  
Committee to the OECD

# 2026 Policy Group Profiles

**March 2026**



*Business at OECD's Annual Consultation with the OECD's Leadership and Ambassadors in February 2026.*

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# Competitiveness and Growth

## Driving Structural Reforms to Revive Productivity Growth

The OECD must prioritise restoring productivity growth as the foundation of competitiveness and long-term prosperity. Years of rising barriers, bureaucracy and tax burdens have eroded business dynamism. To reverse this trend, we need bold, cross-cutting structural reforms that enhance the framework conditions for private sector investment, innovation, and job creation. Simplifying and improving regulatory frameworks is essential to reignite growth. Fair competition, efficient markets and access to finance remain powerful engines of our economic competitiveness.



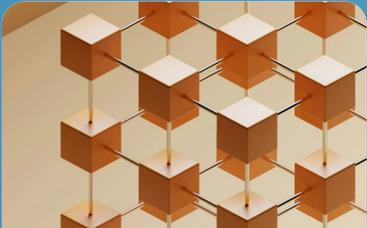
**Competition Committee**



**Economic Policy Committee**



**Finance Committee**



**Governance and Regulatory Policy Committee**



**Infrastructure Contact Group**



**SMEs and Entrepreneurs Committee**

# Competition Committee

*Business at OECD's* Competition Committee informs the OECD's discussions on competition policy and encourages senior regulators and antitrust enforcers to act consistently and proportionately in accordance with due process and best practice, with respect to the objectives of effective enforcement of competition laws. *Business at OECD's* Competition Committee's primary objective is the maintenance of business competitiveness and the efficient operation of markets with a minimum necessary level of regulatory intervention across all sectors.

## Committee Overview



### Why the OECD's Work on Competition Matters

Well-designed competition law, effective enforcement and competition-based economic reform promote consumer welfare and economic growth while making markets more flexible and innovative. The OECD actively encourages governments to tackle anti-competitive practices and fosters market-oriented reform throughout the world. The OECD's analysis on competition considers and disseminates best-practice based on expert dialogue in the OECD Competition Committee, as well as through activities supported by the OECD's regional centres addressing competition policy.



### Our 2026 Priorities

- Foster a strong partnership with the OECD and national competition authorities
- Promote open markets and a free market economy enabled by competition
- Maintenance of business competitiveness and the efficient operation of markets



### Our Engagement with the OECD's Bodies

- OECD's Competition Committee
- OECD's Global Forum on Competition
- OECD's Working Party on Competition and Regulation
- OECD's Working Party on Co-operation and Enforcement

### Committee Leadership

- Chair: John Taladay, Baker Botts LLP – United States
- Vice-Chair: Jesús Alvarado-Rivera, Microsoft – United States
- Vice-Chair: Georg Boettcher, Siemens – Germany
- Vice-Chair: Julie Carlson, Qualcomm – United States
- Vice-Chair: Katerina Soteri, American Express – United Kingdom
- Vice-Chair: Fevzi Toksoy, ACTECON – Türkiye

### Secretariat Contact

- Emma Brierley, Policy Director

# Economic Policy Committee

*Business at OECD's* Economic Policy Committee informs the OECD's discussions on macroeconomic issues as well as priorities for structural reforms. It offers a unique channel by which the private sector can, at an early stage, encourage the OECD to create an enabling policy environment that supports private sector-led growth and open, competitive markets. *Business at OECD* also conducts a bi-annual survey of *Business at OECD* members, providing cross-country economic analysis and perceptions of the business environment in the OECD's member countries to the OECD's policymakers.

## Committee Overview



### Why the OECD's Work on Economic Policy Matters

The OECD is a leading purveyor of cross-cutting statistics and evidence-based economic policy recommendations. The aim of the OECD is to contribute to balanced and sustainable economic growth, based on responsible structural, fiscal and monetary policies and financial stability, with due attention to social and environmental consequences. The OECD also periodically evaluates the outlook and key economic challenges at country-level, providing policy recommendations which have an important bearing on the business environment in OECD and many emerging economies.



### Our 2026 Priorities

- Provide business views on the main challenges and areas for growth in OECD economies
- Assess the business impacts of global macro-economic trends and projections
- Promote pro-business structural reforms for long-term productivity growth and competitiveness

- Lift policy barriers to mobility and economic growth
- Assess regulatory and administrative compliance costs and impacts on growth



### Our Engagement with the OECD's Bodies

- OECD's Economic Policy Committee
- OECD's Working Party on Macro-economic and Structural Policy Analysis
- OECD's Global Forum on Productivity

## Committee Leadership

- Chair: Klaus Deutsch, BDI: Federation of German Industries – Germany
- Vice-Chair: Giovanni Barone, Intesa Sanpaolo – Italy
- Vice-Chair: Ira Kalish, Deloitte – United States
- Vice-Chair: Richard Grenfell-Hill, Diageo – United Kingdom
- Vice-Chair: Toshinobu Kondo, SOMPO – Japan
- Vice-Chair: Francesca Mazzolari, Confindustria – Italy
- Vice-Chair: Sami Pakarinen, EK: Confederation of Finnish Industries – Finland
- Vice-Chair: Trevin Stratton, Deloitte – Canada

## Secretariat Contact

- Emma Brierley, Policy Director

# Finance Committee

*Business at OECD's Finance Committee* contributes private sector expertise and perspectives to the OECD's finance-related activities, including its work on ESG, digital finance, and financial stability, in order to develop a strong and sustainable global financial system.

## Committee Overview



### Why the OECD's Work on Finance Matters

The OECD's work on finance policy aims to foster financial stability, enable investment, and promotes transparent, cross-border financial systems. The OECD is well-placed to contribute analysis on financial markets through its whole-economy expertise and its focus on economic growth and stability. As neither a financial regulator nor an international lender, the OECD has an independent, unique perspective, and is a long-standing strategic advisor to the G20.



### Our 2026 Priorities

- Strengthening the global financial system
- Ensuring coordinated approaches to financial regulation
- Addressing regulatory burdens in sustainable finance and digital finance
- Promoting innovation and financial inclusion



### Our Engagement with the OECD's Bodies

- OECD's Committee on Financial Markets
- OECD's Working Party on SMEs and Entrepreneurs
- OECD/G20 Task Forces on Financial Consumer Protection
- OECD/G20 Task Force on Institutional Investors and Long-Term Investment

### Committee Leadership

- Chair: Gianluca Riccio, C2FO – United States
- Vice-Chair: Kent Andrews, Toronto-Dominion Bank – Canada
- Vice-Chair: Véronique Ormezzano, VYGE Consulting - France
- Vice-Chair: Sven Schönborn, BDI: Federation of German Industries - Germany
- Vice-Chair: Joan Rosás Xicota, CaixaBank – Spain
- Vice-Chair: Sahra English, Citigroup – United States

### Secretariat Contact

- Nathan Munch, Policy Manager

# Governance and Regulatory Policy Committee

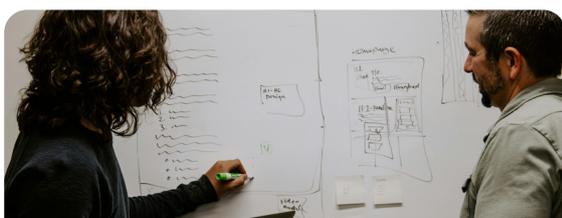
*Business at OECD's Governance and Regulatory Policy Committee* contributes to the OECD's work on good public governance and better regulation, with a view to improving policy making processes across sectors and increasing the quality of existing regulations. It advocates pro-competitive, transparent, predictable and quality regulatory frameworks that support business, entrepreneurship and innovation with minimum regulatory and administrative burden.

## Committee Overview



### Why the OECD's Work on Governance Matters

The OECD's work on good public governance and better regulation promotes high quality, fit-for-purpose laws, regulations, standards and self-regulations, which are essential for fostering trust, stability, and an enabling environment for businesses to operate and thrive. In this context, the OECD's evidence-based approach to rulemaking helps assure that regulations serve policy objectives efficiently, effectively and equitably, which reduces unnecessary burdens on businesses and creates a more predictable regulatory environment. The OECD's guidance has been enshrined in several Regulatory Policy Recommendations and Best Practice Principles.



### Our 2026 Priorities

- Cutting regulatory complexity and administrative burdens for businesses
- Improving the use of ex ante and ex post regulatory assessments
- Enhancing stakeholder engagement in policy design and simplification efforts

- Promoting the greater use of non-regulatory and anticipatory governance approaches
- Increasing international regulatory co-operation



### Our Engagement with the OECD's Bodies

- OECD's Public Governance Committee
- OECD's Regulatory Policy Committee
- OECD's Steering Group on Measuring Regulatory Performance

## Committee Leadership

- Chair: Yılmaz Argüden, ARGE Consulting – Türkiye
- Vice-Chair: Melanie Bausen-Wiens, BASF – Germany
- Vice-Chair: Rohan Chindooroy, AB InBev – United States
- Vice-Chair: Matthew Hallett, PwC – United States
- Vice-Chair: Juan Luis Redondo Maíllo, Telefónica – Spain
- Vice-Chair: Aidan Sweeney, Ibec – Ireland

## Secretariat Contact

- Emma Brierley, Policy Director

# Infrastructure Contact Group

*Business at OECD's* Infrastructure Contact Group informs the OECD's work on infrastructure investment, governance, and long-term planning. It provides a unique channel through which the private sector can, at an early stage, contribute to the OECD's efforts to strengthen infrastructure frameworks that support sustainable growth, competitiveness, and resilience. By coordinating business perspectives on project pipelines, financing needs, and regulatory conditions, the Contact Group helps ensure that the OECD's discussions reflect practical investment realities and promote an enabling environment for private-sector participation.

## Contact Group Overview



### Why the OECD's Work on Infrastructure Matters

The OECD is a leading source of cross-cutting analysis and evidence-based recommendations on infrastructure planning, investment, and governance. Its work supports countries in developing sustainable, resilient, and high-quality infrastructure systems that underpin long-term economic growth and social well-being. The OECD promotes policies that improve project preparation, financing frameworks, regulatory quality, and public-private collaboration, while ensuring alignment with climate, digitalisation, and sustainability objectives. The OECD also assesses infrastructure gaps, investment needs, and implementation challenges across countries, providing guidance that directly shapes the enabling environment for private-sector participation in OECD and many partner economies.

- Share private-sector perspectives on regulatory and governance challenges
- Promote frameworks that enable resilient and sustainable infrastructure
- Support OECD initiatives such as the Blue Dot Network with business input
- Facilitate member knowledge sharing on innovative and climate-aligned solutions



### Our Engagement with the OECD's Bodies

- OECD Blue Dot Network Initiative
- OECD Conference on Infrastructure Governance
- OECD Infrastructure Forum



### Our 2026 Priorities

- Provide business views on infrastructure investment needs and financing conditions

## Secretariat Contact

- Maxime Ledieu, Policy Manager

# SMEs and Entrepreneurs Committee

*Business at OECD's* SMEs and Entrepreneurs Committee provides expert support and input to engage with the OECD on strengthening SMEs development and their market access. *Business at OECD's* SMEs and Entrepreneurship Committee's scope encompasses SME finance, digitalisation of SMEs, participation in global value chains, addressing administrative hurdles for SMEs, employment policies, and targeted SME support. *Business at OECD* is also a founding partner of the OECD's Digital for SMEs (D4SME) Initiative, which convenes an annual High-Level Roundtable, expert workshops, webinars and prepares thematic reports.

## Committee Overview



### Why the OECD's Work on SMEs and Entrepreneurs Matters

The OECD provides governments with the analytical basis to develop policies that create an enabling environment for Small and Medium-sized Enterprises (SMEs). The OECD's focus helps identify and address the specific challenges SMEs face, such as facilitating access to finance, reducing regulatory barriers, fostering digitalisation and enabling skills development. By providing policy recommendations and sharing best practices, the OECD fosters entrepreneurship, and promotes inclusive and sustainable economic development empowering SMEs to adapt, compete and thrive in changing economic environments.

- Fostering SME inclusion in global trade and value chains
- Enhancing SME competitiveness by reducing structural barriers and closing skills gaps



### Our Engagement with the OECD's Bodies

- OECD Committee on SMEs and Entrepreneurship
- OECD Committee on Industry, Innovation and Entrepreneurship
- D4SME High-Level Roundtable and Workshops



### Our 2026 Priorities

- Addressing cumulative regulatory and administrative burdens and strengthening SMEs resilience
- Enabling SMEs to contribute to the green and digital transition and reap the benefits of AI
- Improving access to finance for SME

## Committee Leadership

- Chair: Patrik Kovács, VOSZ: Confederation of Hungarian Business – Hungary
- Vice-Chair: Martina Le Gall Maláková, ELECTRIK – Slovakia
- Vice-Chair: Torbjörn Halldin, Svenskt Näringsliv – Sweden
- Vice-Chair: Guy Primrose, Suasor Commercial Consultants – Australia

## Secretariat Contact

- Rokas Morkūnas, Director, Policy and Member Engagement
- Marie Tirilly, Policy Analyst and Member Engagement

# Emerging Economies

## Spreading Good Practices and Standards for Market Governance

The desire for a better future and wellbeing through economic prosperity unites people across the world. Business looks to the OECD and governments for meaningful international cooperation, pragmatic diplomacy, and effective dialogue that advances mutual benefits for the OECD's Member and non-Member countries alike. We strongly support the OECD to redouble its efforts to spread established best practices and standards for the governance of markets beyond its current Membership. The OECD's enlargement provides a critical opportunity to improve the business environment in accession countries and promote international cooperation.



**China Expert Group**



**Development Committee**



**Latin America and the Caribbean Contact Group**



**Southeast Asia Contact Group**

# China Expert Group

*Business at OECD's* China Expert Group contributes guidance to China–OECD cooperation in areas that improve trade and investment conditions, as well as the overall business environment in China. The group encourages a mutually beneficial relationship, recognising that differentiated approaches may be necessary to achieve effective progress. *Business at OECD's* China Expert Group regularly consults with the OECD's Ambassador-led Informal Reflection Group on China and , contributes to additional thematic ad-hoc sessions with the OECD and delegations.

## Expert Group Overview



### Why the OECD's Work on China Matters

Representing likeminded market-based democracies, the OECD Council at Ministerial level adopted a resolution in 2007 to strengthen cooperation with China as a 'key partner' through a programme of enhanced engagement. The OECD advances policy dialogue with China in selected areas to promote convergence towards the OECD's standards, taking into account the OECD's member countries' relations with China as a cooperation partner, economic competitor and systemic rival. Where challenges persist, strategic discussions are being held among the OECD's member countries to foster effective common approaches.



### Our 2026 Priorities

- Sharing information on developments regarding the business environment in China
- Fostering collaboration on global environmental sustainability challenges
- Encouraging healthcare dialogue and collaboration

- Effectively addressing trade challenges and fostering a level playing field
- Providing guidance on innovation and digitalisation opportunities and challenges



### Our Engagement with the OECD's Bodies

- OECD's Informal Reflection Group on China
- The OECD's Representative in China

## Expert Group Leadership

- Chair: Davide Cucino, Fincantieri – Italy
- Vice-Chair: Fabian Bahr, ZEISS Group – Germany
- Vice-Chair: Korhan Kurdoğlu, ATA Holding – Türkiye
- Vice-Chair: Lukas Martin, SP: Confederation of Industry of the Czech Republic – Czech Republic

## Secretariat Contact

- Dominik Kümmerle, Global Director, Policy and Strategic Communications
- Maxime Ledieu, Policy Manager

# Development Committee

*Business at OECD's* Development Committee outlines opportunities for and obstacles to scaling up private sector engagement in developing countries, including activities that contribute to the Sustainable Development Goals. *Business at OECD's* Development Committee also coordinates with other *Business at OECD* Committees in order to streamline development issues into their work and outline the interlinkages between different policy areas.

## Committee Overview



### Why the OECD's Work on Development Matters

The OECD acts as a leader in international development through the OECD Development Assistance Committee, which provides a forum for the world's major donor countries to discuss issues surrounding development aid. Based on the OECD's evidence-based analysis in this area, the OECD develops tools and recommendations to improve the investment climate, foster reform in developing countries, and mitigate risks for private investors through blending to attract the funding necessary for the achievement of the Sustainable Development Goals.



### Our 2026 Priorities

- Enabling private sector finance for the promotion of emerging market development
- Encouraging investment for the achievement of the sustainable development goals
- Developing strategic engagement with the Africa-OECD Partnership

- Advancing best practices on leveraging private investment for development
- Ensuring coherent responsible business conduct and development policies



### Our Engagement with the OECD's Bodies

- OECD's Development Assistance Committee
- MENA-OECD Competitiveness Program
- MENA-OECD Business Advisory Board
- OECD's Private Finance for Sustainable Development Conference
- OECD's Roundtable on Investment and Sustainable Development

## Committee Leadership

- Chair: Marie Gad Hansen, DI: Dansk Industri – Denmark
- Vice-Chair: Josafath Rodriguez, Heineken – Mexico
- Vice-Chair: Richard Touroude, Fédération Nationale des Travaux Publics – France

## Secretariat Contact

- Nathan Munch, Policy Manager

# Latin America and the Caribbean Contact Group

*Business at OECD's* Latin America Contact Group contributes to the OECD's LAC Regional Programme with the purpose of improving the overall business environment in the region and promoting the OECD's best practices that enhance governance structures and promote private sector-driven growth. *Business at OECD* regularly engages with the OECD's Latin America Division, organises thematic ad-hoc sessions, provides input to the OECD's accession discussions, and actively participates in the annual OECD LAC Ministerial Summit.

## Contact Group Overview



### Why the OECD's Work on Latin America and the Caribbean Matters

Latin America and the Caribbean (LAC) is a critical region for the world economy. According to the OECD, it combines a GDP of almost USD 6 trillion and a market of 652 million people. In 2016, the OECD's Ministerial Council Meeting created the OECD LAC Regional Programme to support the LAC region in advancing its ambitious reform agenda, which is key to unleashing sustainable economic growth and social development across the region. Furthermore, the OECD is expanding its membership in the region with ongoing accession discussions taking place with Brazil, Argentina, and Peru.



### Our 2026 Priorities

- Promote greater governance in the region across several areas, including responsible business conduct and infrastructure
- Foster greater awareness of the OECD's work in the region
- Encourage reforms in favour of an enabling investment environment

- Establish contacts with all LAC countries, including those that are not member countries of the OECD



### Our Engagement with the OECD's Bodies

- OECD's Latin America and Caribbean Division
- OECD's Latin America and the Caribbean Steering Group
- OECD's Latin America and the Caribbean Ministerial Summit

### Contact Group Leadership

- Chair: Fernando Treviño Nuñez, COPARMEX – Mexico

### Secretariat Contact

- Nathan Munch, Policy Manager

# Southeast Asia Contact Group

Through participation in the SEA-OECD Business Network, co-chaired with the ASEAN Business Advisory Council, *Business at OECD's* Southeast Asia Contact Group supports the OECD's Southeast Asia Regional Programme (SEARP). *Business at OECD's* collaborative efforts emphasise the importance of resilient and sustainable supply chains. As the OECD develops its implementation plan for engagement with the region, *Business at OECD* remains committed to ensuring the approach is pro-business, fostering growth and integration in the region.

## Contact Group Overview



### Why the OECD's Work on Southeast Asia Matters

For over 25 years, the OECD and Southeast Asia have enjoyed a mutually beneficial relationship, fostering policy dialogue and disseminating good practices and mutual learning in areas such as investment, education, inclusiveness, sustainable infrastructures, good governance, access to markets, and fiscal policy. The OECD Southeast Asia Regional Programme, launched in 2014, has been instrumental in strengthening OECD co-operation with this dynamic region.



### Our 2026 Priorities

- Strengthen policy advocacy with the regional business community
- Foster partnerships for resilient and sustainable supply chains
- Promote a competitive domestic and foreign investment environment in the region



### Our Engagement with the OECD's Bodies

- OECD Southeast Asia Regional Programme
- OECD Southeast Asia Ministerial Forum

### Contact Group Leadership

- Chair: Phil O'Reilly, Iron Duke Partners – New Zealand

### Secretariat Contact

- Dominik Kümmerle, Global Director, Policy and Strategic Communications

# Food, Health, Well-Being

## Strengthening Resilience for Health and Food Systems

As health and food systems remain foundational to the global economy, sustained and adequate investment is essential to strengthen overall economic resilience. We must advance transformational solutions that make these systems more productive, efficient and sustainable – including through the expanded use of digital technologies. The OECD should continue to foster public-private and cross-Ministerial cooperation in both sectors, ensuring collaboration is not limited to crisis periods, but embedded as a constant practice for long-term stability and innovation.



Food and  
Agriculture  
Committee



Health  
Committee



Tourism  
Contact  
Group

# Food and Agriculture Committee

*Business at OECD's* Food and Agriculture Committee contributes to the OECD's work on sustainable agriculture, trade and agriculture, global agri-food system transformation, and agricultural innovation. *Business at OECD's* Food and Agriculture Committee also works with *Business at OECD's* Environment and Energy Committee on sustainable farming practices. Through *Business at OECD's* Peace for Food and Field of the Future Campaigns, *Business at OECD* provides pro-active input to the OECD's discussions, highlighting the role of the private sector as a partner and solutions provider in driving sustainable productivity growth and innovation on the field.

## Committee Overview



### Why the OECD's Work on Food and Agriculture Matters

The OECD is a global leader of statistics, forecasts, and evidence-based policy recommendations in creating sustainable, productive and resilient food systems. Its annual publications, including *Monitoring and Evaluating Agricultural Policies* and the *OECD-FAO Agricultural Outlook*, are closely followed by policymakers and industry. The OECD promotes innovation, efficiency and environmental stewardship in farming practices, addressing food security, climate change and rural development. The OECD contributes actively to the G20, including on the Agricultural Market Information System.



### Our 2026 Priorities

- Fostering sustainable productivity growth and an enabling regulatory environment, (reducing administrative and regulatory burdens)
- Promoting innovation and digitalisation for sustainable agriculture
- Mobilising sustainable financing methods and attracting new generations into farming
- Strengthening open, predictable, and rules-based trade systems and resilient supply chains
- Advancing globally aligned, voluntary, and science-based sustainability metrics



### Our Engagement with the OECD's Bodies

- OECD's Committee on Agriculture
- OECD's Committee for Fisheries
- OECD's Joint Working Party on Agriculture and the Environment
- OECD's Joint Working Party on Agriculture and Trade
- OECD's Global Forum on Agriculture
- OECD's Food Chain Analysis Network
- OECD's Farm Level Analysis Network

### Committee Leadership

- Chair: Natasha Santos, Bayer – Germany
- Vice-Chair: Mark Ball, Syngenta – Switzerland
- Vice-Chair: Paul Kelly, Ibec – Ireland
- Vice-Chair: Verónica Puente, FIAB: Federación Española de Industrias de Alimentación y Bebidas – Spain
- Vice-Chair: Benjamin Rivoire, ISF: International Seed Federation – Switzerland
- Vice-Chair: Martin Schäfer, BASF – Germany
- Vice-Chair: Kristina Sermuksnyte-Alesiuniene, AgriFood Lithuania DIH – Lithuania
- Vice-Chair: Gabriela Wurcel, FMC Corporation – United States

### Secretariat Contact

- Rokas Morkūnas, Director, Policy and Member Engagement
- Marie Tirilly, Policy Analyst and Member Engagement

# Health Committee

*Business at OECD's* Health Committee represents various industries including biopharmaceuticals, medical devices, information systems, food and beverages, sports, and healthcare providers. It actively contributes to the OECD's health agenda by providing expertise and participates in expert and official committee meetings. *Business at OECD's* Health Committee also hosts an annual *Business at OECD* Health Forum, in the context of *Business at OECD's* on-going proactive Stronger Together campaign, bringing private sector solutions to tackle most pressing health challenges in the OECD's member countries and beyond.

## Committee Overview



### Why the OECD's Work on Health Matters

The OECD's work on health provides governments with policy advice to address urgent health challenges and improve performance, quality, sustainability and long-term resilience of their health systems. By providing data, analysis and recommendations, the OECD measures health outcomes and use of resources as well as supports decision making that enhances population health, promotes equity in access to care, helps design policies for efficient adoption of digitalisation in health systems and addresses challenges like ageing populations, rising costs and health inequalities.



### Our 2026 Priorities

- Placing health as an economic imperative
- Fostering innovation in the health sector (including use of health data)
- Ensuring sustainability through value-based and person-centred health approaches
- Strengthening prevention, achieving data-driven health outcomes, and fostering physical activity
- Strengthening cross-sector collaboration (including finance, labour, and innovation)



### Our Engagement with the OECD's Bodies

- OECD's Health Committee
- OECD's Working Party on Health Statistics
- OECD's Working Party on Health Care Quality and Outcomes
- OECD's Working Party for the OECD Patient Reported Indicator Surveys
- OECD's Expert Group on Economics of Public Health
- OECD's Expert Group on Pharmaceuticals and Medical Devices
- OECD's Expert Group on AI in Health
- OECD's Joint Network of Senior Budget and Health Officials

### Committee Leadership

- Chair: Olga Mironenko Stampfer, UnitedHealth Group – United States
- Vice-Chair: David Elvira Martinez, Sanofi – France
- Vice-Chair: Rodolfo Garbanzo Garvey, Hospital Clínica Bíblica – Costa Rica
- Vice-Chair: Patrick Jeurissen, Philips – Netherlands
- Vice-Chair: Emma Mason Zwiebler, WFSGI: World Federation of the Sporting Goods Industry – Switzerland
- Vice-Chair: Michele Mestrinaro, Novartis – Switzerland
- Vice-Chair: Grzegorz Rychwalski, Medicines for Poland – Poland
- Vice-Chair: Susanne Wagenmann, BDA: Confederation of German Employers' Associations – Germany

### Secretariat Contact

- Rokas Morkūnas, Director, Policy and Member Engagement
- Marie Tirilly, Policy Analyst and Member Engagement

# Tourism Contact Group

*Business at OECD's* Tourism Contact Group is informed of up-to-date policy developments of the OECD's Tourism Committee, the OECD's tourism policy briefs and other tourism information. *Business at OECD's* Tourism Contact Group organises ad-hoc roundtable discussions on the OECD's current and upcoming work to engage with the OECD's senior tourism leadership and exchange on member priorities. Members of *Business at OECD's* Tourism Contact Group attend the OECD's respective meetings and share private sector case-studies with the OECD's Tourism Community.

## Contact Group Overview



### Why the OECD's Work on Tourism Matters

The OECD focuses on tourism by monitoring policies, evaluating performance, and maintaining a tourism economics database. It offers comparative knowledge, policy advice, and implementation support to enhance competitiveness, innovation, and sustainable development in tourism. The OECD supports governments in designing policies that make tourism more sustainable, inclusive and resilient, by addressing climate change, digital transformation and post-crisis recovery challenges. The OECD ensures the sector contributes to long-term prosperity while preserving cultural heritage and natural resources.



### Our 2026 Priorities

- Building resilience for tourism
- Stimulating regular dialogue between tourism and local actors
- Evolving support and incentive schemes for the tourism sector

- Promoting the digital transformation of tourism to enhance business sustainability
- Strengthening environmental sustainability in tourism



### Our Engagement with the OECD's Bodies

- OECD's Tourism Committee
- OECD's Working Party on Tourism Statistics
- OECD's Global Forum on Tourism Statistics, Knowledge and Policies

### Secretariat Contact

- Rokas Morkūnas, Director, Policy and Member Engagement

# Green Growth

## Enabling Business-Led Environmental Solutions

Business leadership will be critical to effectively address environmental challenges – including on climate change, biodiversity loss, and plastics pollution. As government priorities evolve, the OECD has a key role to enable constructive public-private dialogue to ensure sustainability policies are not only environmentally effective, but also economically efficient. As increasing resource productivity provides an essential opportunity to promote environmental benefits, strengthen supply security, and improve industrial competitiveness at the same time, the OECD should build additional momentum in this area.



**Biotechnology  
Expert Group**



**Chemicals  
Committee**



**Environment  
and Energy  
Committee**



**Nanotechnology  
Expert Group**

# Biotechnology Expert Group

*Business at OECD's* Biotechnology Expert Group fosters private sector participation to the wide range of the OECD's biotechnology-related projects, including industrial biotechnology, human health-related biotechnology, the harmonisation of regulatory oversight for the products of modern biotechnology, and international harmonisation in the safety assessments of novel foods and feeds. Through *Business at OECD's* Biotechnology Expert Group, business contributes to both technical and strategic discussions on the various applications of biotechnology.

## Expert Group Overview



### Why the OECD's Work on Biotechnology Matters

The OECD serves its members as a forum on the regulation of modern biotechnology, including novel foods and feeds. As part of its Chemicals programme, the OECD fosters a mutual understanding of regulations, facilitates harmonisation of risk and safety assessments, and promotes the safe use of modern biotechnology products. Furthermore, the OECD explores policies to encouraging innovation in emerging technology such as synthetic biology.



### Our 2026 Priorities

- Harmonisation of global regulatory oversight
- Improving efficiency of safety assessments requirements
- Supporting policies ensuring the safety of novel foods and feeds
- Promoting innovation for sustainable bio-economies
- Fostering the development of emerging technologies for health



### Our Engagement with the OECD's Bodies

- OECD's Chemicals and Biotechnology Committee
- OECD's Working Party on the Harmonisation of Regulatory Oversight in Biotechnology
- OECD's Working Party on the Safety of Novel Foods and Feeds
- OECD's Working Party on Biotechnology, Nanotechnology and Converging Technologies

### Expert Group Leadership

- Chair: VACANT
- Vice-Chair: Dirk Carrez, Clever Consult – Belgium
- Vice-Chair: Khaoula Belhaj Fragnière, ISF: International Seed Federation – Switzerland
- Vice-Chair: Alessandra Salimini, Bayer – Germany

### Secretariat Contact

- Maylis Berviller, Policy Manager

# Chemicals Committee

*Business at OECD's* Chemicals Committee enables private sector access to the wide range of OECD activities on chemicals management and safety. Leveraging members' technical expertise, *Business at OECD* contributes to the development of policies and instruments for chemical testing and assessment, fosters the exchange of information, and provides an institutional framework for private sector engagement.

## Committee Overview



### Why the OECD's Work on Chemicals Matters

The OECD's work on chemicals assists countries to develop policies and instruments that make chemicals management as efficient and robust as possible, while protecting health and the environment. In this context, the OECD administers diverse legal instruments, including on chemical safety and accidents, the exchange of confidential chemicals data or the Polluter-Pays Principle. By avoiding duplicative data requirements, the OECD's Environment, Health, and Safety (EHS) programme generates cost savings of over 309 million Euros annually for governments and business.



### Our 2026 Priorities

- Supporting the *Mutual Acceptance of Data* and other instruments of cooperation
- Harmonising methodologies for the risk/safety assessment of chemicals
- Developing common tools and approaches for risk management of chemicals
- Engaging on instruments for the prevention of chemical accidents and pollution

- Updating selected OECD Council's Acts and legal instruments related to chemicals



### Our Engagement with the OECD's Bodies

- OECD's Chemicals and Biotechnology Committee
- OECD's Working Group of National Coordinators of the Test Guidelines Programme
- OECD's Working Group on Pesticides
- OECD's Working Group on Chemical Accidents
- OECD's Working Party on Risk Management
- OECD's Task Force on Hazard Assessment
- OECD's Task Force on Exposure Assessment
- OECD's Task Force on Pollutant Release and Transfer Registers

### Contact Group Leadership

- Chair: Jay West, American Chemistry Council – United States
- Vice-Chair: France Capon, European Metals – Belgium
- Vice-Chair: Tokuo Sukata, Japan Chemical Industry Association – Japan

### Secretariat Contact

- Dominik Kümmerle, Global Director, Policy and Strategic Communications
- Maxime Ledieu, Policy Manager

# Environment and Energy Committee

*Business at OECD's* Environment and Energy Committee provides cross-sector business priorities and positions to ensure the OECD's recommendations on sustainability are both environmentally effective and economically efficient. Fostering policy continuity, coherence and collaboration, *Business at OECD* facilitates business exchanges with the OECD and governments and, informally liaises with the International Energy Agency (IEA), an autonomous body within the OECD framework.

## Committee Overview



### Why the OECD's Work on Environment and Energy Matters

The OECD's work on environment helps governments design effective policies to address pressing sustainability challenges – including climate change, resource efficiency, and biodiversity loss. The OECD analyses evolving trends, provides evidence-based policy recommendations, fosters international government collaboration, and administers over 45 of the OECD's environment standards. Collaborating closely with the International Energy Agency (IEA) and the International Transport Forum (ITF), the OECD contributes to policy debates at national, regional and international level – including to the G7, the G20 and the UNFCCC negotiations.



### Our 2026 Priorities

- Advance a coherent and predictable framework for Transboundary Movements of Waste for Recovery Operations
- Shape the OECD's Revision of the Extended Producer Responsibility (EPR) Guidance
- Contribute to the OECD's work on Plastics Policy, Including Connection to the Global Plastics Treaty
- Advance the OECD's work on Circular Economy and Secondary Materials Market

- Strengthen the Inclusive Forum on Carbon Mitigation Approaches (IFCMA) Programme to Support Global Convergence of Carbon Mitigation Approaches



### Our Engagement with the OECD's Bodies

- OECD's Environment Policy Committee
- OECD's Working Party on Climate, Investment and Development
- OECD's Working Party on Resource Productivity and Waste
- OECD's Working Party on Integrating Environmental and Economic Policies
- OECD's Joint Working Party on Trade and Environment
- OECD/IEA's Climate Change Expert Group Global Forum
- OECD's Green Growth and Sustainable Development Forum

### Committee Leadership

- Chair: Hans-Jörn Weddige, ThyssenKrupp – Germany
- Vice-Chair: Luca Matrone, Intesa Sanpaolo – Italy
- Vice-Chair: Timothée Roux, ExxonMobil – United States
- Vice-Chair: Hiroyuki Tezuka, JFE Steel – Japan

### Secretariat Contact

- Dominik Kümmerle, Global Director, Policy and Strategic Communications
- Maxime Ledieu, Policy Manager

# Nanotechnology Expert Group

*Business at OECD's* Nanotechnology Expert Group contributes strong, fact-based business input to the activities related to safety assessments of manufactured nanomaterials and other advanced materials and pursues efforts to create an innovation-friendly business environment in this area. *Business at OECD's* Nanotechnology Expert Group meets bi-annually in Paris and convenes additional thematic ad-hoc sessions on selected issues. *Business at OECD's* expert group members also provide their expertise to the OECD's specific workstreams on an on-going basis.

## Expert Group Overview



### Why the OECD's Work on Nanotechnology Matters

The OECD's work on nanotechnology assists governments in the implementation of policies that guarantee the responsible development of nanotechnologies, focusing on safety evaluation and assessment of manufactured nanomaterials. The OECD promotes international co-operation on the human health and environmental safety aspects of manufactured nanomaterials and other advanced materials for regulatory purposes, taking into account voluntary, legislative or other management schemes.



### Our 2026 Priorities

- Promoting the environmentally sustainable use of nanotechnology
- Exchanging information on the development of nanotechnologies and nanomaterials
- Supporting cooperation on the assessment and management of nanomaterials
- Contribute to exposure measurement and exposure mitigation

- Support the implementation and dissemination of relevant OECD standards



### Our Engagement with the OECD's Bodies

- OECD's Chemicals and Biotechnology Committee
- OECD's Working Party on Manufactured Nanomaterials
- OECD's Working Party on Biotechnology, Nanotechnology and Converging Technologies

### Expert Group Leadership

- Chair: Jacques-Aurélien Sergent, Solvay – Belgium
- Vice-Chair: Scott Brown, GSK – United Kingdom
- Vice-Chair: Blanca Surez-Merino, Nanotechnology Industries Association – United Kingdom

### Secretariat Contact

- Dominik Kümmerle, Global Director, Policy and Strategic Communications

# Innovation and Digital

## Advancing Coherent Digital Policy for Trustworthy AI and Data Governance

The global digital landscape is marked by accelerating innovation, geopolitical realignment, and increasing divergence in technology governance. As a result, the widespread adoption of new technologies must follow a principled approach that safeguards individual rights, privacy, and ethical standards. Promoting open, resilient, and interoperable digital ecosystems remains essential. *Business at OECD* will continue to engage with the OECD to support international cooperation and policy coherence, ensuring that innovation contributes to resilient economic growth and shared prosperity.



Consumer  
Policy  
Committee



Digital Policy  
Committee



Innovation and  
Technology  
Group

# Consumer Policy Committee

*Business at OECD's* Consumer Policy Committee engages with the OECD by representing businesses' experience of upholding consumer trust while supporting innovation and competitiveness. *Business at OECD's* Consumer Policy Committee facilitates dialogue between policymakers and businesses on emerging issues, ensuring that the OECD's recommendations reflect market realities and support agile, risk-based approaches. *Business at OECD's* Consumer Policy Committee meets regularly on an ad-hoc basis and engages in constructive dialogues with the OECD's officials alongside delegation representatives and participates in the OECD's Committee on Consumer Policy meetings twice a year.

## Committee Overview



### Why the OECD's Work on Consumer Policy Matters

The work on consumer policy at the OECD advances trust and fairness in global markets by addressing emerging risks, digitalisation, and cross-border challenges. Through evidence-based research and analysis, the OECD supports governments and stakeholders in developing effective consumer protection frameworks and fostering informed consumer choice. This approach aims to strengthen international collaboration on consumer rights, digital safety, and sustainable consumption, while adapting to the fast-evolving global marketplace.



### Our 2026 Priorities

- Strengthen consumer trust in evolving economies and digitalising markets
- Advance consumer education and foster digital literacy initiatives
- Promote flexible and rigorous product safety regulations adapted to the context of rapid innovation

- Enable effective information-sharing mechanisms to simplify cross-border operations for businesses
- Support the establishment of standardised policies to improve recall protocols, manage supply chain challenges, and prevent the entry of illicit goods



### Our Engagement with the OECD's Bodies

- OECD's Committee on Consumer Policy
- OECD's Working Party on Consumer Product Safety
- OECD's Global Forum on Consumer Policy

## Committee Leadership

- Chair: Rick Ziegler, UL Solutions – United States
- Vice-Chair: Delphine Dauba-Pantanacce, eBay – France
- Vice-Chair: Rod Freeman, Cooley LLP – United States
- Vice-Chair: Kareem Ghanem, Google – United States
- Vice-Chair: Mark Prince, Amazon – United States

## Secretariat Contact

- Maylis Berviller, Policy Manager

# Digital Policy Committee

*Business at OECD's* Digital Policy Committee provides both high-level and technical private sector perspectives across the OECD agenda on digital policy. *Business at OECD's* Digital Policy Committee meets virtually twice a month and convenes regular discussions amongst technical experts from businesses and the OECD. *Business at OECD's* Digital Policy Committee members attend the bi-annual meetings of the OECD's Committee for Digital Policy and related sessions at Ministerial, Working Parties and expert group level. *Business at OECD* also organises policy events in partnership with the OECD and undertakes special projects on cutting-edge issues.

## Committee Overview



### Why the OECD's Work on Digital Policy Matters

The OECD's work on digital policy helps shape and inform policies internationally to drive innovation and inclusive growth through the digital transition. The OECD addresses connectivity and infrastructure, data governance and privacy, digital security and safety, artificial intelligence and emerging technologies, and creates longstanding evidence-based recommendations and standards which are the reference for many legal frameworks. The OECD also serves as strategic advisor to the G7 and G20 and collaborates with the relevant UN bodies and initiatives such as UNESCO and the Internet Governance Forum (IGF).



### Our 2026 Priorities

- Advocate for digital policy frameworks that enhance productivity, foster innovation, resilience and inclusive economic growth
- Advance implementation of the OECD AI Principles across sectors, alongside frameworks for trustworthy AI adoption
- Advocate for a dedicated OECD workstream on regulatory coherence and interoperability of cybersecurity policy frameworks

- Support evidence-based policies that enable Data Free Flow with Trust (DFFT), and underline the importance of the OECD Declaration on Government Access to Data held by Private Sector Entities
- Enable investment in secure, efficient, and sustainable digital and connectivity infrastructures
- Follow digital policy discussions on evolving issues such as sovereignty of data, cloud, and emerging technologies such as quantum



### Our Engagement with the OECD's Bodies

- OECD's Committee for Digital Policy
- OECD's Working Party on Data Governance and Privacy
- OECD's Working Party on Security in the Digital Economy
- OECD's Working Party on Connectivity Services and Infrastructures
- OECD's Working Party on Digital Economics, Measurement and Analysis
- OECD's Integrated Global Partnership on AI (GPAI)
- OECD's Global Forum on Technology
- OECD's Global Forum on Digital Security for Prosperity

## **Committee Leadership**

- Co-Chair: Ulrik Vestergaard Knudsen, Netcompany – Denmark
- Co-Chair: Miho Naganuma, NEC Corporation – Japan
- Vice-Chair: Ross Creelman, ACCI: Australian Chamber of Commerce and Industry – Australia
- Vice-Chair: Ondřej Ferdus, SP: Confederation of Industry of the Czech Republic – Czech Republic
- Vice-Chair: Jakob Greiner, Deutsche Telekom – Germany
- Vice-Chair: Adam Hemphill, Walmart – United States
- Vice-Chair: Riccardo Masucci, Intel – United States
- Vice-Chair: Barry O’Brien, IBM – Ireland
- Vice-Chair: Massimo Proverbo, Intesa Sanpaolo – Italy
- Vice-Chair: Christopher Sharrock, Microsoft – United States
- Vice-Chair: Paloma Villa Mateos, Telefónica – Spain

## **Secretariat Contact**

- Nicole Primmer, Deputy Executive Director, Policy and Strategic Engagement
- Maylis Berviller, Policy Manager

# Innovation and Technology Committee

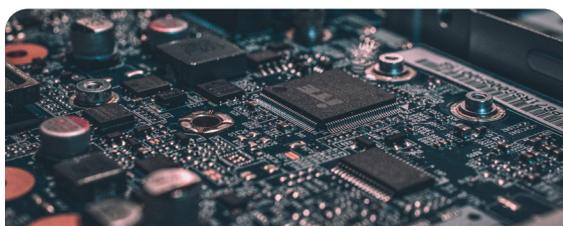
*Business at OECD's* Innovation and Technology Committee provides private sector expertise to the OECD's science and technology policy work, particularly through engagement with the OECD's Committee on Scientific and Technological Policy and related Working Parties. *Business at OECD's* Innovation and Technology Committee addresses issues from synthetic biology to innovation ecosystems, offering business perspectives on research and innovation trends and emerging technologies. It represents business interests in the OECD's Committee on Scientific and Technological Policy meetings twice annually in a dialogue between industry and policymakers.

## Committee Overview



### Why the OECD's Work on Innovation and Technology Matters

The OECD fosters technology-driven growth by advancing science, technology, and innovation policies that support economic competitiveness, resilience, and sustainable development. Its work addresses emerging fields such as biotechnology, nanotechnology, and open science, while promoting responsible innovation and international collaboration. The OECD's evidence-based analysis guides policymakers in creating frameworks that enable transformative socio-economic change and facilitate partnerships between public and private sectors across disciplines and borders.



### Our 2026 Priorities

- Encourage the adoption of inclusive and anticipatory regulatory frameworks fit for global challenges
- Enable open, responsible innovation in science and emerging technologies

- Maximise the effectiveness of private investments in research and innovation
- Promote lifelong learning initiatives to train research professionals at all levels
- Develop environments encouraging the rapid uptake and diffusion of emerging technologies



### Our Engagement with the OECD's Bodies

- OECD's Committee on Scientific and Technological Policy
- OECD's Working Party on Biotechnology, Nanotechnology and Converging Technologies
- OECD's Working Party on Innovation and Technology Policy
- OECD's Global Science Forum

### Committee Leadership

- Chair: Carsten Wehmeyer, BDI: Federation of German Industries – Germany
- Vice-Chair: Lior Frenkel, Waterfall Solutions – Israel
- Vice-Chair: Jonny Greenhill, Baillie Gifford – United Kingdom
- Vice-Chair: Luigi Ruggerone, Intesa Sanpaolo – Italy
- Vice-Chair: Akiko Tanaka, Canon – Japan

### Secretariat Contact

- Maylis Berviller, Policy Manager

# Open Markets

## Navigating Uncertainties for Cross-Border Trade and Investment

To counter rising protectionism, managed trade, and state-led industrial policies, the OECD must reaffirm the benefits of open, rules-based and non-discriminatory trade and investment. Businesses need predictable, transparent frameworks for cross-border activity — not fragmented systems shaped by unilateralism, economic nationalism or great power rivalry. The OECD should caution against the risks of sectoral tariffs and strategic trade barriers and take decisive action against illicit trade activity. While more focus is needed on economic resilience and security, it must be clear that more diversification — and not less — increases the scope for business to cushion shocks.



Anti-Illicit Trade  
Expert Group



Export Credits  
Expert Group



Investment  
Committee



Trade  
Committee

# Anti-Illicit Trade Expert Group

In order to counter the global threat of illicit trade more effectively, the OECD supports a whole-of-government approach and engaging with the private sector. *Business at OECD's* Anti-Illicit Trade Expert Group is committed to advancing the OECD's global leadership and promoting the latest evidence, best practices and innovative strategies to counter illicit trade developed by the OECD's Working Party on Countering Illicit Trade. *Business at OECD's* efforts to advance the OECD's work include innovative private-sector led projects, dynamic public-private partnerships, mutually agreed dialogues, workshops, training, and support for capacity-building initiatives.

## Expert Group Overview



### Why the OECD's Work on Illicit Trade Matters

The OECD serves as a global platform for improving policymakers' understanding of the market vulnerabilities created and exploited by illicit trade, enhancing international cooperation, and supporting practical actions to reduce and deter illicit trade. The OECD provides high-quality data, analysis, and insights into the scale, methods, and impacts of illicit trade across high-risk sectors (e.g., tobacco, pharmaceuticals, counterfeits) and regions, as well as designs and promotes standards and good practices to counter illicit trade, with the 2019 Recommendation on Enhancing Transparency in Free Trade Zones.



### Our 2026 Priorities

- Build awareness and strengthen support for the OECD's efforts to counter illicit trade
- Encourage and support the OECD's efforts to address the full scope of trade in illicit goods

- Continue to support OECD efforts to develop effective policy responses and best practices to counter illicit trade



### Our Engagement with the OECD's Bodies

- OECD's Working Party on Countering Illicit Trade
- OECD's Forum on Countering Illicit Trade

## Expert Group Leadership

- Chair: Susan Wilson, Intel – United States
- Vice-Chair: Monica Ramirez, AB InBev – Belgium
- Vice-Chair: Cezary Sowiński, VIVE Textile Recycling – Poland

## Secretariat Contact

- Emma Brierley, Policy Director

# Export Credits Expert Group

*Business at OECD's* Export Credit Expert Group advises the OECD on how to maintain the practicability and efficiency of official export credit support as a tool for export promotion. The priority is to avoid rules that unfairly disadvantage the OECD's exporters against competitors from emerging economies. *Business at OECD's* Export Credits Expert Group engages with the OECD on export credit developments, in particular through the OECD's annual Export Credits Forum.

## Expert Group Overview



### Why the OECD's Work on Export Credits Matters

The OECD sets terms and conditions for the use of export credit support in member countries through its Arrangement on Officially Supported Export Credits. Through its fact-based analysis, the OECD helps policymakers assess the options, understand the new dynamics of world trade, identify new opportunities, and devise approaches to negotiations that can lead to a new era of trade and investment.



### Our 2026 Priorities

- Support alignment with and continued modernisation of the OECD framework for officially supported export credits
- Reduce the complexity of the Common Approaches for officially supported export credits and environmental and social due diligence



### Our Engagement with the OECD's Bodies

- OECD's Working Party on Export Credits and Credit Guarantees
- OECD's Export Credits Forum

### Expert Group Leadership

- Chair: Sandra Halver-Simons, SMS Group – Germany
- Vice-Chair: Tuomas Haapakoski, Wärtsilä – Finland

### Secretariat Contact

- Emma Brierley, Policy Director

# Investment Committee

*Business at OECD's* Investment Committee acts as the private sector focal point for the OECD's activities related to international investment. *Business at OECD* advocates for sound and stable investment conditions, open markets and conducive business environments. Based on members' expertise, *Business at OECD* informs the OECD about specific problems and barriers foreign investors face and contributes to the formulation of the OECD's policies and guidance documents.

## Committee Overview



### Why the OECD's Work on Investment Matters

The OECD shapes policies that encourage investment, protect investors, and create a more favourable environment for businesses to thrive and contribute to economic growth and development. Through its groundbreaking research and publications as well as various instruments, including the OECD Declaration on International Investment and Multinational Enterprises, the OECD Policy Framework for Investment and the OECD Guidelines for Investment Policies relating to National Security, the OECD works to enhance the contribution of international investment to growth and sustainable development.



### Our 2026 Priorities

- Ensuring that the OECD addresses the questions related to economic security
- Underlining the importance of investment promotion and facilitation
- Leveraging private investments as a basis for growth and competitiveness
- Contributing to the discussions on the future of investment treaties
- Highlighting the importance of effective investment protection



### Our Engagement with the OECD's Bodies

- OECD's Investment Committee
- OECD's International Investment Treaty Conference
- OECD's Roundtable on Investment and Sustainable Development
- OECD's FDI Qualities Network
- OECD's Investment Promotion Agency Network

### Committee Leadership

- Chair: Winan Quaedvlieg, VNO-NCW – Netherlands
- Vice-Chair: Satoko Dohi, Keidanren – Japan
- Vice-Chair: Luca Fontana, ICOP – Italy
- Vice-Chair: Christian Hoffman, Siemens – Germany
- Vice-Chair: Peter Bay Kirkegaard, DI: Dansk Industri – Denmark
- Vice-Chair: Cristián Rodríguez-Chiffelle, Boston Consulting Group – United States

### Secretariat Contact

- Nathan Munch, Policy Manager

# Trade Committee

*Business at OECD's* Trade Committee acts as the private sector focal point for OECD work on trade policy. Based on members' on-the-ground expertise, *Business at OECD* highlights specific problems, barriers, and protectionist measures, conveys consensus positions and priorities for trade policy formulation, and provides business thought leadership on emerging supply chain trends, underlining the benefits of open markets.

## Committee Overview



### Why the OECD's Work on Trade Matters

The OECD's work on trade shapes international policymaking by raising awareness about barriers to fair international competition – be it through research on resilient supply chains, the flow of services, or digital trade. Building on its evidence-based analysis, the OECD provides Trade Ministers and senior officials with actionable policy recommendations, thereby influencing the world's most important economies. As a community of "like-minded" market-based democracies, the OECD closely engages with other international fora - including the WTO, G7 and G20, UNCTAD and APEC.



### Our 2026 Priorities

- Ensuring a level playing field and fair competition
- Building resilient and diversified supply chains
- Enabling open digital trade and trusted data flows
- Aligning economic security with open markets
- Securing access to critical minerals



### Our Engagement with the OECD's Bodies

- OECD's Trade Committee
- OECD's Global Forum on Trade
- OECD's Working Party of the Trade Committee
- OECD's Joint Working Party on Trade and the Environment

## Committee Leadership

- Chair: Pat Ivory, Ibec – Ireland
- Vice-Chair: Jonas Berggren, Svenskt Näringsliv - Sweden
- Vice-Chair: Marta Blanco Quesada, CEOE: Confederation of Employers and Industries of Spain – Spain
- Vice-Chair: Dan Catarivas, Manufacturers' Association of Israel – Israel
- Vice-Chair: Marco Felisati, Confindustria – Italy
- Vice-Chair: Andrew Hudson, Rigby Cooke Lawyers – Australia
- Vice-Chair: Kiyotaka Morita, Keidanren – Japan
- Vice-Chair: Caroline Palma Vargas, Deloitte – Costa Rica
- Vice-Chair: Alice Slayton Clark, USCIB: United States Council for International Business – United States

## Secretariat Contact

- Dominik Kümmerle, Global Director, Policy and Strategic Communications
- Maxime Ledieu, Policy Manager

# Responsible Business

## Guiding Fit-for-Purpose Corporate Governance Frameworks

Responsible business conduct and sound corporate governance frameworks are essential for business success. Transparent, responsible, and accountable practices strengthen competitiveness, performance, and reputation. *Business at OECD* will continue its close engagement with the OECD to ensure that its flagship standards offer practical and realistic guidance, reflect business realities, and can be effectively implemented — both within OECD countries and globally.



Corporate  
Governance  
Committee



Integrity and  
Anti-Corruption



Responsible  
Business  
Conduct  
Committee

# Corporate Governance Committee

*Business at OECD's* Corporate Governance Committee promotes effective corporate governance that supports sustainable growth. *Business at OECD* were pivotal in the recent G20/OECD Principles' revision, highlighting vital private sector issues through consultation sessions and regional roundtables. Additionally, *Business at OECD* contributes to refining the OECD's SOE Guidelines and influencing the application of the Anti-Corruption and Integrity Guidelines for SOEs, ensuring the business perspective is heard in overarching discussions on trust in business.

## Committee Overview



### Why the OECD's Work on Corporate Governance Matters

The OECD sets international standards for corporate governance, leveraging key instruments such as the *G20/OECD Corporate Governance Principles* and the *OECD's Guidelines on Corporate Governance of State-Owned Enterprises (SOEs)*. The updated G20/OECD Principles address pressing long-term challenges for businesses, including sustainability and resilience, while the *SOE Guidelines* offer countries guidance on effective corporate governance of SOEs. Ensuring a level playing field for private sector and state-owned enterprises is essential for a competitive business environment.



### Our 2026 Priorities

- Foster effective implementation of the updated *OECD/G20 Corporate Governance Principles*
- Ensure a level playing field in the context of the *OECD SOE Guidelines*
- Enhance capital market efficiency, trust, and audit quality
- Implement comprehensive corporate governance practices, including sustainability



### Our Engagement with the OECD's Bodies

- OECD's Corporate Governance Committee
- OECD's Working Party on State Ownership and Privatisation Practices
- OECD's Regional Roundtables on Corporate Governance

### Committee Leadership

- Chair: Andrew Hobbs, EY – United Kingdom
- Vice-Chair: Gustav Jeppesen, Deloitte – Denmark
- Vice-Chair: Dan Konigsburg, KPMG – United States
- Vice-Chair: Mateja Milič, Assonime – Italy
- Vice-Chair: Anne Molyneux, CS International – Australia
- Vice-Chair: Denis Musson, Equanim International – France
- Vice-Chair: Dimitri Romessis, Assogestioni – Italy

### Secretariat Contact

- Nathan Munch, Policy Manager

# Integrity and Anti-Corruption Committee

*Business at OECD's* Integrity and Anti-Corruption Committee advises the OECD on prevailing and emerging corruption risks, explores innovative approaches to addressing bribery and proactively encourages joint actions between the OECD, business and governments based on our members' expertise. *Business at OECD's* Integrity and Anti-Corruption Committee is also an active partner to the OECD Global Anti-Corruption & Integrity Forum and provides input to B20's activities on compliance and integrity. It also organises business-led anti-corruption events in partnership with the OECD.

## Committee Overview



### Why the OECD's Work on Integrity and Anti-Corruption Matters

Corruption undermines fair competition, erodes trust in institutions, and diverts resources away from essential public services. With its various instruments and tools, most notably the *OECD Convention on Combating Bribery of Foreign Public Officials in International Business Transactions* and the *2021 Recommendation on Further Combating Bribery*, the OECD is a leading institution in the international fight against corruption. By combating corruption through policy research, recommendations, and international cooperation, the OECD promotes a level playing field for businesses.



### Our 2026 Priorities

- Implementing Business at OECD's Zero Corruption campaign
- Implementing and advocating for additional adherence to the OECD's Anti-Bribery Convention
- Underlining the potential of digital technologies for the fight against corruption
- Enabling synergies to fight corruption and meet the Sustainable Development Goals
- Highlighting the role of corporate communication as a core element in the fight against corruption



### Our Engagement with the OECD's Bodies

- OECD's Working Group on Bribery
- OECD's Global Anti-Corruption and Integrity Forum
- OECD's Blue Dot Network

### Committee Leadership

- Chair: Nicola Allocca, Marsh Risk Consulting – Italy
- Vice-Chair: Mohammed Ahmed, Deloitte – United States
- Vice-Chair: Umberto Baldi, Snam – Italy
- Vice-Chair: Hentie Dirker, AtkinsRéalis – Canada
- Vice-Chair: Rauno Hoffman, Novartis – Switzerland
- Vice-Chair: Anita Schieffer, Siemens Energy – Germany
- Vice-Chair: Erik Veltman, Rolls Royce – Germany

### Secretariat Contact

- Nathan Munch, Policy Manager

# Responsible Business Conduct Committee

*Business at OECD's* Responsible Business Conduct Committee works with the OECD to ensure a balanced and effective implementation of the OECD Guidelines for Multinational Enterprises on Responsible Business Conduct based on business realities. Based on members' expertise, *Business at OECD* informs the OECD about specific challenges companies face in their responsible business conduct efforts and contribute to the formulation of the OECD's responsible business conduct policies and guidance documents.

## Committee Overview



### Why the OECD's Work on Responsible Business Conduct Matters

With its *Guidelines for Multinational Enterprises (MNEs) on Responsible Business Conduct*, the OECD hosts the most comprehensive, government-backed, multilaterally agreed standard for Responsible Business Conduct. The Guidelines cover all major areas of business ethics and are supported by a unique implementation mechanism of *National Contact Points*. They are further complemented with practical guidance on the due diligence expectations established in the Guidelines. The OECD is also shaping Responsible Business Conduct policies around the world through its annual *Global Forum on Responsible Business Conduct* and dedicated regional initiatives.



### Our 2026 Priorities

- Promoting a balanced implementation of the revised MNE Guidelines
- Supporting additional adherence to the MNE Guidelines for a global level playing field
- Ensuring a well-functioning National Contact Points system

- Providing inputs to due diligence work, including related to environmental considerations
- Fostering policy coherence between Responsible Business Conduct and development policies



### Our Engagement with the OECD's Bodies

- OECD's Global Forum on Responsible Business Conduct
- OECD's Footwear and Garment Forum
- OECD's Forum on Responsible Mineral Supply Chains
- OECD's Due Diligence Advisory Groups
- OECD's Meeting of National Contact Points for Responsible Business Conduct

### Committee Leadership

- Co-Chair: Paul Noll, BDA: Confederation of German Employers' Associations – Germany
- Co-Chair: Laura Chapman Rubbo, The Walt Disney Company – United States
- Vice-Chair: Alexandra Belmonte, A.P. Møller – Mærsk – Denmark
- Vice-Chair: Karin Reiter, The Adecco Group – Switzerland
- Vice-Chair: Soichiro Sakuma, NS Solution Corporation – Japan
- Vice-Chair: Tom Smith, Walmart – United States
- Vice-Chair: Clifford Sosnow, Fasken Martineau DuMoulin LLP – Canada

### Secretariat Contact

- Nathan Munch, Policy Manager

# Skills and Employment

## Mobilising Untapped Potential in the Labour Market

Despite resilient labour markets, many working-age individuals remain outside the workforce and shortages persist in key sectors. Demographic shifts and the sustainability of social spending make it an imperative to align skills, education, and labour market policies with future needs of employers. The OECD must focus on boosting labour mobility and participation in the labour market across all groups and align skills with the actual needs of employers. *Business at OECD* will advocate for policies that unlock untapped potential and broad-based participation, while harnessing digital technologies, including AI, to drive productivity and job creation.



Education  
Committee



Employment,  
Labour, and  
Social Affairs  
Committee



Private Pensions  
Expert Group

# Education Committee

*Business at OECD's* Education Committee is the private sector focal point for the OECD's work on education policy. Based on members' interest and expertise, *Business at OECD* brings together the perspectives of employers to support and help shape the OECD's world-renowned surveys, analyses, and recommendations in the area of education and skills including impacts of digital technologies and AI.

## Committee Overview



### Why the OECD's Work on Education Matters

The OECD's work on education helps improve educational quality and accessibility on a global scale. The OECD conducts research, collects data, and allows countries to benchmark their performance and learn from one another including on cutting edge issues including digital and AI impacts on education, training and skills needs. As the flagship *Programme for International Student Assessment (PISA)* can trigger national education policy reform, dialogue between governments and business at the OECD is instrumental to ensure that recommendations for education policies reflect labour market realities and foster a capable and adaptable workforce.

- Advancing skills and competencies for the digital economy and sustainability
- Addressing impacts and needs for AI skills for boosting productivity and growth



### Our Engagement with the OECD's Bodies

- OECD's Education Policy Committee
- OECD's Centre for Educational Research and Innovation Governing Board (CERI)
- OECD's Centre for Skills
- OECD's Education Policy Reform Dialogue
- OECD's Global Forum on Education



### Our 2026 Priorities

- Aligning education and skills systems with labour market demand
- Modernising education curricula for employability and inclusive societies
- Investing in teachers and elevating the teacher profession
- Investing in the digital infrastructure and capacity of education and learning systems

## Committee Leadership

- Chair: Kate Brosnan, Kerry Group – Ireland
- Vice-Chair: Charles Fadel, Centre for Curriculum Redesign – United States
- Vice-Chair: Tom Hartgill, PwC – United Kingdom
- Vice-Chair: Gerhard Riemer, IV: Federation of Austrian Industries – Austria
- Vice-Chair: Liene Voronenko, LDDK: Employers' Confederation of Latvia – Latvia

## Secretariat Contact

- Nicole Primmer, Deputy Executive Director, Policy and Strategic Engagement

# Employment, Labour, and Social Affairs Committee

*Business at OECD's* Employment, Labour, and Social Affairs Committee actively informs the OECD's analysis and recommendations to support flexible and inclusive labour markets, and foster private sector-led job creation. *Business at OECD* also helps shape the OECD's discussions on key labour market issues such as access to skilled labour, transformations linked to demographic change, the green transition and the adoption of digital technologies, including AI, as well as on key social policy issues such as sustainably financed social protection.

## Committee Overview



### Why the OECD's Work on Employment, Labour, and Social Affairs Matters

The OECD's work on employment, labour, and social affairs aims to promote policies that generate sustainable economic growth, high employment rates and enhance social inclusion. In this context, the OECD emphasises the importance of creating more and better jobs and strengthening labour markets' inclusiveness and resilience through the transformations linked to demographic change, the green transition and the adoption of digital technologies including AI.



### Our 2026 Priorities

- Improve labour market conditions to foster more productive and quality jobs
- Unlock the full potential of labour markets by increasing participation, supporting smooth transitions between jobs and facilitating labour mobility
- Harness innovation and the potential of technological advances, including AI, for the future of work



### Our Engagement with the OECD's Bodies

- OECD's Committee on Employment, Social and Labour Affairs
- OECD's Working Party on Employment
- OECD's Working Party on Social Policy

## Committee Leadership

- Chair: Bettina Schaller, The Adecco Group – Switzerland
- Vice-Chair: Ana Benavides Pizarro, Banco Santander – Spain
- Vice-Chair: Arne Franke, BDA: Confederation of German Employers' Associations – Germany
- Vice-Chair: Kiyomi Kasai, Keidanren – Japan
- Vice-Chair: Stefania Rossi, Confindustria – Italy
- Vice-Chair: Jessica Russell, BusinessNZ – New Zealand
- Vice-Chair: Tobias Sonnweber, IV: Federation of Austrian Industries – Austria
- Vice-Chair: Ewa Staworzynska, USCIB: United States Council for International Business – United States

## Secretariat Contact

- Emma Brierley, Policy Director

# Private Pensions Expert Group

*Business at OECD's* Private Pensions Expert Group works closely with the OECD, including on the complexities of private pension schemes, emphasising sustainability, the pivotal role of employers, and the importance of financial education. *Business at OECD* fosters balanced regulatory perspectives that serve all stakeholders, ensuring the OECD's policy guidance on both defined benefit (DB) and defined contribution (DC) plans resonates with the interests of employers and beneficiaries.

## Expert Group Overview



### Why the OECD's Work on Private Pensions Matters

Global economic dynamics emphasise the necessity for steadfast retirement saving systems. Shifts in national pension fund policies can profoundly influence capital markets due to their long-term focus. The OECD's work on private pensions helps countries develop effective pension systems, ensuring retirement security for individuals and reducing the financial burden on businesses to provide extensive retirement benefits. Coordinating regulations for private pensions accentuates the importance of the OECD's guidance, especially in navigating challenges faced by policymakers for the insurance and pension industry.



### Our 2026 Priorities

- Addressing economic and regulatory concerns related to private pension schemes
- Enhancing retirement system sustainability and flexibility
- Fostering employer involvement in private pensions system design

- Improving private pension programmes through efficient administration and financing



### Our Engagement with the OECD's Bodies

- OECD's Working Party on Private Pensions
- OECD's Insurance and Private Pensions Committee

### Expert Group Leadership

- Chair: Pieter Kiveron, AkzoNovel – Netherlands

### Secretariat Contact

- Emma Brierley, Policy Director

# Tax and Fiscal Affairs

## Ensuring a Predictable, Stable International Tax Framework

As governments face increasing debt and fiscal pressures, tax policy must support — not hinder — private sector-led growth. *Business at OECD* will continue to advocate for administrable, predictable tax rules and support the OECD/G20 Inclusive Framework to advance practical measures for Pillar Two implementation — including a permanent safe harbour and meaningful simplification of compliance obligations. Promoting tax certainty, improving dispute prevention and resolution, and advancing pro-growth tax policies — including on mobility and development — remain central to our agenda.



Tax  
Committee

# Tax Committee

Through regular consultation with the OECD Centre on Tax Policy and Administration, *Business at OECD's* Tax Committee advocates for predictable, stable, and transparent tax frameworks, to eliminate double taxation and promote cross-border trade and investment. *Business at OECD's* Tax Committee is focused on effective, practical implementation of the OECD/G20 Base Erosion and Profit Shifting standards (BEPS) including Pillar One and Pillar Two. *Business at OECD* also engages with the OECD on cross-cutting issues including tax and environment, development, taxation of the mobile workforce, tax administration including digitalisation of tax systems, and VAT/GST.

## Committee Overview



### Why the OECD's Work on Tax Matters

As the leading organisation for setting international standards for tax treaties, transfer pricing, VAT/GST, reporting and information exchange, the OECD advances international tax policy analysis and guidance to promote inclusive growth, cross-border trade, investment and innovation. The OECD's standards and analysis including the Base Erosion and Profit Shifting (BEPS) recommendations, the OECD's Model Tax Treaty and Transfer Pricing Guidelines, are cross-cutting and basis for issues such as tax and digital, environment, development and the taxation of mobile workers. Tax certainty including dispute prevention and resolution are also core issues.



### Our 2026 Priorities

- Ensure the OECD's tax standards promote trade, investment and inclusive growth
- Develop and share recommendations for simplification and efficient implementation of the OECD/G20's BEPS Recommendations including Pillar Two (Global Minimum Tax)
- Support positive transfer pricing policies including an update of OECD intragroup services guidance

- Support positive transfer pricing policies including an update of OECD intragroup services guidance
- Advance solutions for cross-cutting tax issues including workforce mobility, digitalisation, development and environment
- Advance simplification and tax certainty, through effective tax dispute prevention and resolution mechanisms
- Advance efficient implementation of the OECD's VAT/GST framework



### Our Engagement with the OECD's Bodies

- OECD's Committee on Fiscal Affairs
- OECD's Working Party on Tax Conventions
- OECD's Working Party on Tax Policy Analysis and Tax Statistics
- OECD's Working Party on Taxation of Multinational Enterprises
- OECD's Working Party on Consumption Taxes
- OECD's Technical Advisory Group on VAT
- OECD's Working Party on Exchange of Information and Tax Compliance
- OECD's Working Party on Aggressive Tax Planning
- OECD/G20's Inclusive Framework on BEPS
- OECD's Forum on Tax Administration

## Committee Leadership

- Co-Chair: Christian Kaeser, Siemens  
– Germany
- Co-Chair: Daniel Smith, Google  
– United States
- Vice-Chair: Jesper Barenfeld, Volvo Group  
– Sweden
- Vice-Chair: Gert Boulangé, AB InBev  
– Belgium
- Vice-Chair: Laurence Brochet, Dassault  
Systèmes – France
- Vice-Chair: Phil Bullock, Apple  
– United States
- Vice-Chair: Jaqui Freeman, BP  
– United Kingdom
- Vice-Chair: Gareth Lewis, Holcim  
– Switzerland
- Vice-Chair: Germán Miñano Fernandez,  
Repsol – Spain
- Vice-Chair: Yoshiyasu Okada, PwC – Japan
- Vice-Chair: Carolina Perez-Lopez, Johnson  
& Johnson – United States
- Vice-Chair: Federica Pitrone, Intesa  
Sanpaolo – Italy
- Vice-Chair: Thomas Quatrevalet, Air Liquide  
– France
- Vice-Chair: John Stowell, The Walt Disney  
Company – United States
- Vice-Chair: Werner Stuffer, ZF Group  
– Germany
- Vice-Chair: Ann-Maree Wolf, Rio Tinto  
– United Kingdom

## Secretariat Contact

- Nicole Primmer, Deputy Executive Director,  
Policy and Strategic Engagement
- Aimee San Ramon, Tax Policy Consultant



**BUSINESS**at**OECD**

Business and Industry Advisory  
Committee to the OECD

Established in 1962, *Business at OECD* (BIAC) is the officially recognised institutional business voice at the OECD. We stand for policies that enable businesses of all sizes to contribute to economic growth, sustainable development, and societal prosperity. Through *Business at OECD*, national business and employers' federations representing over 10 million companies provide perspectives to cutting-edge OECD policy debates that shape market-based economies and impact global governance. Our expertise is enriched by the contributions of a wide range of international sector organisations.

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